Board of Education Meeting October 22, 2024

Dr. Carol Montague-DavisInterim Superintendent

District Improvement Plan

Marcus Jones

Interim Chief Academic Officer



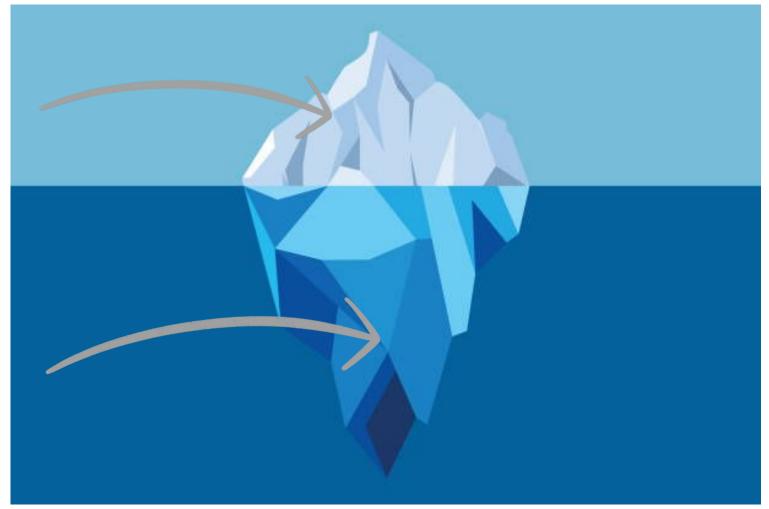
CHAMPIONS for Children

WITH KINDNESS!

What do we know about icebergs?

10% of the total story

90% of the story stays hidden





ATLAS Data Dive Protocol

Describe the data and answer: What Do You See?

Interpret the data and answer: What Does the Data Suggest?

Determine impact: What Are the Implications?



School Performance Grades 2023-2024

| School | Performance Composite | SPG | Growth Status | State Designations | Federal Designations |
|---------------|--------------------------|-----|------------------|-------------------------------|----------------------------|
| Mariam Boyd | 34 | F | Not Met | Low Performing Continually | CSI-Low Performing |
| Northside | 36 | F | Not Met | Low Performing Continually | TSI |
| Vaughan | 48 | D | Not Met | Low Performing Continually | None |
| WCMS | 31 | F | Not Met | Low Performing Continually | TSI |
| WCHS | 50 | D | Met | Low Performing Continually | CSI-Low Graduation Rate |
| Early College | 86 | А | Exceeded | None | None |





Low Performing Schools Defined

G.S. 115C-105.37

(a) <u>Identification of Low-Performing Schools</u>. The State Board of Education shall identify low-performing schools on an annual basis. Low-performing schools are those that receive a school performance grade of D or F and a school growth score of "met expected growth" or "not met expected growth" as defined by G.S. 115C-83.15.



State Designation Timeline



Public Access to Preliminary
Plan and Opportunities for
Written Feedback



- Goal
- Rationale
- Indicator from NCStar
- Actions Steps



Goal One: By June 2025, increase student proficiency in Math, Reading, and Science by 10 percentage points (e.g. Math grades 3-8 from 25.8% to 35.8%; Reading grades 3-8 from 24.1% to 34.1%; Math I from 15% to 25%, English II from 54.5% to 64.5%).

Rationale: This goal will address disparities in student proficiency and growth between cohorts (e.g., 4th to 5th-grade reading drop); to align targeted interventions with students showing the most significant declines; and to include initiatives to improve transition supports for students advancing between grade levels with known proficiency gaps.

| Indicator | Action Steps | | |
|-------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|
| A03 The district sets achievement targets for schools and student subgroups. | Create a districtwide instructional framework with district-level expectations for all levels of MTSS (core, supplemental, and intensive). | | |
| | Implement targeted interventions for underperforming subgroups (Black, Multilingual Learners, Students With Disabilities) with data-driven strategies. | | |
| | Provide professional development focused on differentiated instruction aligned with state standards. | | |
| B07 Examine and adjust school improvement strategies. | Provide professional development focused on social emotional learning and effective classroom management strategies. | | |
| | Monitor subgroup performance monthly through data meetings and adjust instructional strategies as needed. | | |
| | Implement data trackers to expand targeted small-group instruction in identified gap areas during and after school hours. | | |

Goal Two: By June 2025, ensure that >80% of teachers are trained and implement standards-aligned instructional strategies.

Rationale: This goal will address capacity development, inconsistent implementation of core instructional strategies across schools, and the need for support with blended learning programs and standard alignment.

| Indicator | Action Steps | | | |
|--------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|
| C10 Develop and implement a PD plan focused on instructional excellence. | Provide ongoing professional development in standards-aligned instructional strategies, focusing on Math and Reading for all teachers. Create the instructional coaching framework around core instruction to support teachers with | | | |
| | lesson planning and instructional delivery. | | | |
| | Create and implement school-level weekly PLCs (Professional Learning Communities) guidelines. | | | |
| | Implement the district-wide instructional framework, modeling best practices for core instruction. | | | |
| | Implement quarterly district-wide data review sessions to align instructional practices with for targeted instruction for students growth data. | | | |
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| | | | | |

Goal Three: .By June 2025, 100% principal will be able to provide target feedback and coaching to teachers to build their teaching capacity.

Rationale: This goal is to build the leadership capacity of our principals.

| Indicator | Action Steps |
|---------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------|
| B01 The LEA has oriented the culture toward shared responsibility and accountability. | Provide leadership development training for principals and assistant principals, focusing on targeted feedback strategies. |
| | Develop a district-wide leadership accountability protocol, including clear expectations for decision-making and coaching. |
| | Create a schedule and topics for principals' monthly meetings modeling targeted feedback and coaching. |
| | Partner with Relay Graduate School of Education to provide coaching to the principals. |
| | |
| | |

Goal Four: By June 2025, increase retention of hard-to-staff positions (EC, Math, Science, JROTC).

Rationale: This goal will address high turnover, particularly in middle school and high school, impacting student performance and consistency in teaching practices; and concerns around onboarding and professional development for new hires.

| Indicator | Action Steps | | | |
|----------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|
| C04 Plan for recruitment and retention of highly qualified teachers. | Create a strategic recruitment plan for high-need subject areas (Math, Science, EC) and partner with local institutions to build a talent pipeline. | | | |
| | Increase professional development opportunities that address teacher needs and career growth. | | | |
| | Develop a comprehensive onboarding program for new teachers and staff, including mentorship and training specific to district needs. | | | |
| | Utilize a Teacher Champion Council (TCC) to gather feedback on retention strategies and identify additional support. | | | |
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| | | | | |

Goal Five: Establish and implement school volunteer program for families and community members

Rationale: It takes the community, schools, families, teachers, and students all working together to provide the highest quality education for students.

| Indicator | Action Steps | |
|----------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|
| E03 Strengthen communication channels with families and communities. | Create and post an online volunteer application form. Create a list of volunteer opportunities in our schools. Create a survey to gather data from the community about volunteer opportunities. Revive the Student, Parent, and Teacher Champion Council. Implement fall and spring community engagement sessions. Increase frequency of posts on our websites and social media to increase online engagement. Create a communication and engagement survey to measure stakeholders' preferences and perceptions. Increase educational opportunities for students through the Business and Education Leaders Council. | |

Questions?

